MILK AND DAIRY BEVERAGES IN THE U.S. THROUGH 2024: MARKET ESSENTIALS

2020 EDITION (Published November 2020. Data through 2019. Market projections through 2024.) Comprehensive Excel Data Set plus an executive summary detailing trends and comprehensive profiles of leading companies, their brands and their strategies.

> his U.S. milk industry research report includes data on fluid milk production, consumption, flavors, milk by fat content, advertising expenditures, pricing, packaging and distribution. To round out its findings, the report also covers flavored dairy-based shelf stable beverages, yogurt drinks and creamers.

The report presents the data in Excel spreadsheets, which it supplements with a concise executive summary highlighting key developments including the impact of the coronavirus pandemic as well as a detailed discussion of the leading dairy companies.



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HAVE QUESTIONS?

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THE ANSWERS YOU NEED

In addition to reliable historical and current data, this report provides five year forecasts on a broad range of market aspects giving users a strong tool for spotting trends and opportunities.

This market research report covers industry developments of interest to processors, marketers, advertising executives, industry suppliers, financial analysts and anyone else with a special interest in the U.S. milk and dairy beverage marketplace.

- How much was consumed in the United States during 2019, and how much was likely to be imbibed in 2020?
- How did the leading processors perform?
- Which region produces the most milk? Which consumes the most?
- How have package sizes and types shifted over time? What are expectations by 2024?
- How are the dairy-based shelf-stable and yogurt-based beverage segments faring?
- What are the growth prospects for milk and its segments through 2024?

THIS REPORT FEATURES

Featuring Beverage Marketing's reliable, all-sales-channel-inclusive data, users get a comprehensive understanding of all facets of the market including:

- Data on the national and regional markets.
- Market volume segmentation by fat level and flavors.
- Coverage of the different types of dairy beverages including flavored milk, organic milk and shelf-stable dairy-based beverages.
- Quantification of volume sold through various on- and off-premise distribution channels.
- A look at wholesale and retail sales as well as pricing by retail outlet type.
- A break-down of the fluid milk market by package size and a break-out of volume by package material type (plastic, paperboard and glass).
- Wholesale dollar sales for leading dairy processors including (now defunct) Dean Foods, Kroger Dairy Division, Dairy Farmers of America, Borden Dairy Company and more.
- A look at the branded vs. private label markets and the market shares held by each historically and currently in the United States.
- Coverage of dairy-based shelf-stable beverages including Frappuccino, Hershey's, Yoo-hoo and others.
- Data on advertising expenditures.
- Demographic profiles of milk users and how they stand in relation to the total adult population of the United States.

- A look at the drinkable yogurt market, non-dairy creamer with statistics covering particular brands including Dannon, Stonyfield, Coffee-Mate and International Delight.
- A look at growth of the organic milk market.
- Beverage Marketing's projections for the market and its segments (whole fat, fat reduced, fatfree, flavored and buttermilk) over the next five years through 2024.



MILK AND DAIRY BEVERAGES IN THE U.S. THROUGH 2024: Market Essentials



Milk and Dairy Beverages in the U.S. through 2024: Market Essentials November 2020



R E S E A R C H • D A T A • C O N S U L T I N G

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Despite fairly significant consolidation over the last several years, the U.S. dairy industry remains uniquely fragmented, with a significant number of large companies.

- In most beverage categories, there are three or four \$1 billion-plus companies. In carbonated soft drinks (CSDs), for example, there are Coke, Pepsi and Keurig Dr Pepper; in bottled water, Nestlé Waters North America, Pepsi and Coke; in fruit beverages, Coke and Pepsi.
- In the dairy business, there are more than two dozen.
- Of course, most dairy companies go far beyond fluid products. Most companies offer broad lines of dairy products, including cultured products, cheese, yogurt and/or ice cream and most also produce other non-dairy beverages.
- In fact, none of the largest companies focuses exclusively on fluid milk, and many do not sell fluid milk. For example, the dairy divisions of Kraft Heinz, Schreiber and Leprino are almost exclusively cheese makers and Unilever Ice Cream and Good Humor-Breyers are the two largest ice cream companies in the nation.

While some of the leading dairy companies, such as Kraft Heinz, Land O' Lakes and Kroger, are household names, many of the giants are virtually unknown to consumers.

- Cheese companies Schreiber Foods and Leprino Foods Company market almost exclusively to restaurants, foodservice and industry.
- Other companies, such as Dean, Hood and California Dairies, are only passingly recognized by consumers, as their brands are largely regional and may be brand names other than the company name. (Dean declared bankruptcy in 2019 and subsequently sold its assets to other entities, mainly Dairy Farmers of America.)
- Unilever Ice Cream, which owns the Breyers brand, is the largest ice cream company and one of largest dairy companies. Dreyer's Grand Ice Cream, a wellrecognized brand by most consumers, is now owned by Nestlé (the largest dairy company).

Exhibit 3.16

| 2014 – 2024(P) | | | | | | | | | | |
|----------------|------|------|------|------|------|------|---------|--|--|--|
| Flavor | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020(P) | 2024(P) | | |
| Chocolate | % | % | % | % | % | % | % | % | | |
| Strawberry | % | % | % | % | .% | % | % | % | | |
| Vanilla | % | % | % | % | % | % | % | % | | |
| Coffee | % | % | % | % | % | % | % | % | | |
| Banana | % | % | % | % | % | % | % | % | | |
| Other | % | % | % | % | % | % | % | % | | |
| TOTAL | % | % | % | % | % | % | % | ······································ | | |

U.S. FLAVORED FLUID MILK MARKET SHARE OF VOLUME BY FLAVOR 2014 - 2024(P)

(P) Projected

Source: Beverage Marketing Corporation



Source: Beverage Marketing Corporation